

#### **Disclaimer**

This document has been prepared by **Raiffeisen Schweiz Genossenschaft**<sup>1</sup>, hereinafter referred to as **Raiffeisen Schweiz**, with the greatest of care and to the best of its knowledge and belief. For the purposes of this notice, «document» means this document, any oral presentation, any question and answer session and any written or oral material discussed or distributed during or made available to participants in a roadshow presentation meeting.

This document is not the result of a financial analysis and is therefore not subject to the «Directive on Ensuring the Independence of Financial Analysis» (Swiss Bankers Association, SBA). It is for information purposes only, is intended for the sole use of the recipient and does not constitute a recommendation, an offer or a solicitation of an offer to buy, sell, lend or borrow, nor investment advice regarding, financial instruments or to participate in any particular trading strategy. This document does not purport to contain all of the information that you may wish to consider. This document is not to be relied upon as such or used in substitution for the exercise of independent judgment.

Raiffeisen Schweiz gives no guarantee as to the content and completeness of the document and disclaims all liability for any loss arising from the use of this information. The opinions expressed in this document are those of Raiffeisen Schweiz at the time of writing and are subject to change without notice. This document contains forward-looking statements that reflect the beliefs, assumptions and expectations of Raiffeisen Schweiz at the date of this document. Consequently, future results may differ from the forward-looking statements. In particular, the terms «Outlook», «Goal», and «Commitment» are not intended to be viewed as targets or projections, nor are they considered to be Key Performance Indicators. All such outlooks, goals, and commitments, as well as any other forward-looking statements described as targets or projections, are subject to a large number of inherent risks, assumptions and uncertainties, many of which are completely outside of our control. These risks, assumptions and uncertainties include, but are not limited to, general market conditions, market volatility, increased inflation, interest rate volatility and levels, global and regional economic conditions, political uncertainty, changes in tax policies, scientific or technological developments, evolving sustainability strategies, regulatory changes, changes in levels of client activity as a result of any of the foregoing and other factors. Accordingly, these statements, which speak only as of the date made, are not guarantees of future performance and should not be relied on for any purpose. We do not intend to update these outlooks, goals, commitments, targets and projections are for the full year indicated or as of the end of the year indicated, as applicable.

Certain material in this document has been prepared by Raiffeisen Schweiz on the basis of publicly available information, internally developed data and other third-party sources believed to be reliable. Raiffeisen Schweiz has not sought to independently verify information obtained from public and third-party sources and makes no representations or warranties as to accuracy, completeness, reasonableness or reliability of such information.

Please note published half-year figures are not audited by the statutory auditor in any case. Year-end figures are not audited by the statutory auditor prior to the publication of the annual report.

This document does not qualify as a prospectus, key information document or other offering document in any jurisdiction. It may not be reproduced and/or distributed in whole or in part without the written permission of Raiffeisen Schweiz. It is expressly not intended for persons whose nationality or place of residence prohibits access to such information under applicable laws and regulations. In addition, it may only be transmitted to those addressees to whom this document can be made accessible on the basis of applicable legal and regulatory requirements.

This document may contain confidential information. It is intended for the person or entity which it is addressed to, only. This document or extracts thereof may only be passed on with the express written consent of Raiffeisen Schweiz.

#### Copyright © 2025 Raiffeisen Schweiz

<sup>1</sup> Raiffeisen Schweiz has <u>no</u> holdings or affiliations with other organisations outside of Switzerland named Raiffeisen, except for Raiffeisen Switzerland B.V., Amsterdam (NL), a wholly owned subsidiary of Raiffeisen Schweiz Genossenschaft, which issues structured products for the Raiffeisen Group.

# **Agenda**

- 1 Group Overview & Strategy Update
- 2 Financial Update FY 2024
- 3 Asset Quality & Risk Exposures
- 4 Capital, Funding & Liquidity
- **5 Swiss Regulatory Framework**
- **Appendix Macro Snapshot in Switzerland**

# 1 Group Overview & Strategy Update

# Raiffeisen – Switzerland's Leading Cooperative Bank

FY 2024



Raiffeisen serves > 3.7m customers in Switzerland, of whom > 2.09m are cooperative members contributions<sup>1</sup>.



**Second largest Swiss banking group** with a 125-year track-record **and one of Switzerland's largest mortgage lender**, Raiffeisen has been classified **D-SIB** in 2014.



Raiffeisen's purely domestic retail business has a market share of 18.1% in mortgage lending and provides solutions to 224'710 corporate clients - one in three businesses in Switzerland.



**218 independent Raiffeisen banks** in **774 locations** across the country represent Switzerland's most extensive branch network.



Market leading **retail banking position** enables Raiffeisen's consistent profitable and qualitative growth in mortgage lending while further diversifying its revenue mix.

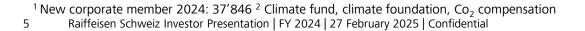


Sustainability is part of Raiffeisen's strategy and a corporate value. In 2024 Raiffeisen contributed CHF 36m to society through social & cultural engagement, contributions<sup>1,2</sup>, donations and sponsoring.





Raiffeisen Schweiz has <u>no</u> holdings or affiliations with other organisations outside of Switzerland named Raiffeisen, except for Raiffeisen Switzerland B.V., Amsterdam (NL), a wholly owned subsidiary of Raiffeisen Schweiz Genossenschaft, which issues structured products for the Raiffeisen Group.





# **Raiffeisen Schweiz Group Overview**

# **Strong Cooperative Foundation**

# > 2.09m cooperative members Individuals, companies/legal entities **Raiffeisen Group** 218 Raiffeisen banks Equity from Raiffeisen banks Guarantee for Raiffeisen membership shares and additional payment liability (limited to bank liabilities Raiffeisen banks' capital) Raiffeisen Schweiz Genossenschaft Issuer Funding entity and international counterparty S&P AA-1 stable / Fitch AA-1 stable

#### **Roles within the Raiffeisen Group**

- Owner of Raiffeisen Schweiz
- Domestic retail / corporate banking
- Wealth management
- · Local market responsibility

**Haftungsverbund** (Liability Union) Strong risk community based on solidarity

- Group's central institution
- Risk / liquidity / capital management
- SPOC towards the regulator
- Business strategy
- Representation of group interests
- International activity

<sup>&</sup>lt;sup>1</sup> Senior unsecured rating

# **Raiffeisen Group Strategy 2025**

# **Delivery on Core Initiatives**

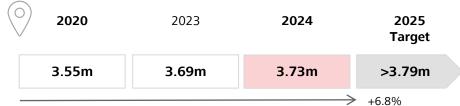
#### **Strategic Measures**

#### **Expansion of digital customer proximity**



- Digital client onboarding accessible since YE2023
- Revision of the roadmap to enhance the Raiffeisen App to align customer needs and performance requirements in Q1 2025

Increase number of customers





#### Make our clients financial life easier

 Covering digital and physical client needs through further investment in a holistic, multichannel offering combining digital and on-site advisory needs

Grow number of main banking relationships<sup>1</sup>





#### Bolster growth of investment and pension business

- Continued increase of customer share of wallet and crossselling initiatives combined with a constant investment in client advisors (recruitment efforts, education and certification)
- Maintain sustainable investment focus (95% of fund volume)

#### Grow share of fee and commission income<sup>2</sup>

21.8%	21.6%	24.2%	≥ 30.0%				
+8 2%							

#### Digitalisation of mortgage loan processing



- Standardised and semi-automated end-to-end mortgage process striving for a seamless customer journey since 2024
- Enhancement of digital self-service and after sales experiences ongoing

Leverage cost / income ratio 59.4% 51.9% 56.7% < 57.0% -2.5%

<sup>&</sup>lt;sup>2</sup> Fee and commission income (including trading) as a percentage of operating income





<sup>&</sup>lt;sup>1</sup> Percentage of private clients doing most of their bank transactions with Raiffeisen (based on product use)

# **Sustainability & ESG**

# Key Element of Raiffeisen's Sustainability Strategy & Achievements

#### **Raiffeisen's Sustainability Commitment**





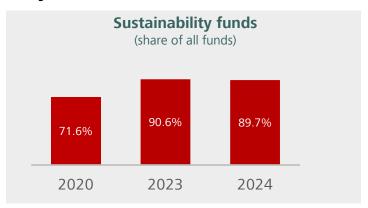




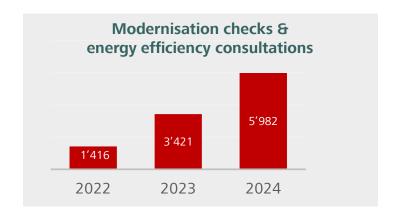


# **Continuously Improving Impact Through Products And Services**

# **Key Achievements**







- Active Ownership Report
  - In 2023 Raiffeisen Switzerland presented its first Active Ownership Report 2024 Update is going to be published in Q2 2025
- Futura asset management mandates

  ESG criteria have been taken into account in accordance with the Futura Policy in the majority of Raiffeisen asset management mandates already since 2022.
- Sustainability and Green Bonds
  Raiffeisen issued the first Sustainability Bond in Switzerland in 2

Raiffeisen issued the first Sustainability Bond in Switzerland in 2019 and established a green bond programme focusing on financing energy efficient housing in 2021. Various customers have been supported in issuing green bonds.

- Energetic real estate valuation
  - In 2015 Raiffeisen integrated as the first bank in Switzerland energetic real estate valuation into private real estate financing advisory.
- Responsible and traceable gold

In 2021, a "Responsibly Sourced & Traceable" approach was adopted for all Raiffeisen gold ingots. In 2022 an ETF was launched following this approach. In 2024, Raiffeisen's Gold ETF was awarded the 'Swiss ETF Award' for the third consecutive year.

Memberships & standards

















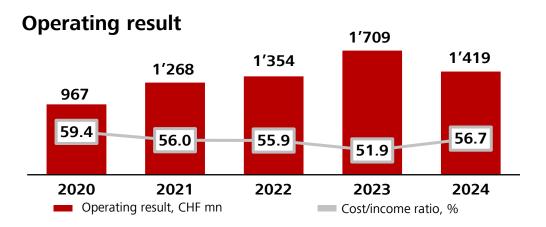


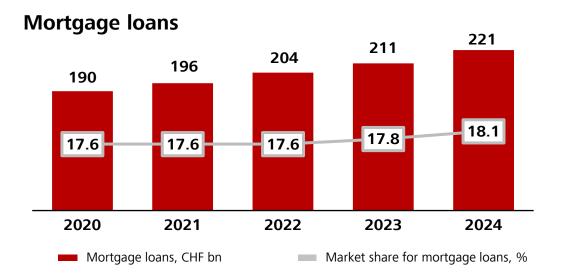


# 2 Financial Update FY 2024

# **FY 2024 Financial Highlights**

# Successful financial year reflects strength and stability of business model





Key Figures <sup>1</sup>	FY 2023	FY 2024	YoY	Guidance
Net interest income <sup>2</sup>	3′099.3m	2′879m	-7.1%	
Net interest margin	1.08%	0.97%	-11bps	
Fee & commission income	624.4m	683.4m	+9.5%	
Share of commission business <sup>3</sup>	21.6%	24.2%	+260bps	≥ 30%
Operating result	1′708.7m	1′419.1m	-16.9%	
Cost/income ratio	51.9%	56.7%	+480bps	< 57%
Return on equity	8.0%	6.2%	-180bps	
TLAC ratio Going-Concern CET1 ratio	25.8% 19.5%	26.0% 19.7%	+20bps +20bps	$\geq 25\%^4$ $\geq 19\%^4$
TLAC leverage ratio	8.3%	8.7%	+40bps	≥ 8% <sup>4</sup>
Liquidity coverage ratio	172.9%	153.3%		
Net stable funding ratio	139.1%	139.3%		
RWA	97.1bn	103.5bn	+6.5%	

<sup>&</sup>lt;sup>1</sup> rounded figures <sup>2</sup> Equivalent to «gross result from interest operations» according to RelV FINMA



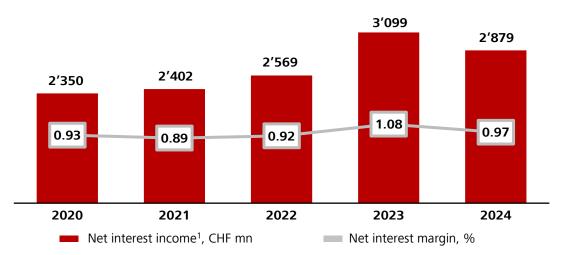
<sup>&</sup>lt;sup>3</sup> Commission business (incl. net income from trading) as a percentage of operating income

<sup>&</sup>lt;sup>4</sup> Internal guidance

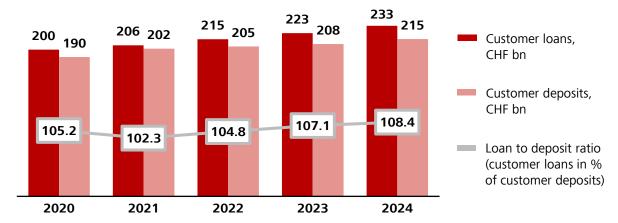
#### **Interest Income**

# Strong NII<sup>1</sup> despite fluid Interest Rate Environment

#### **Interest income**

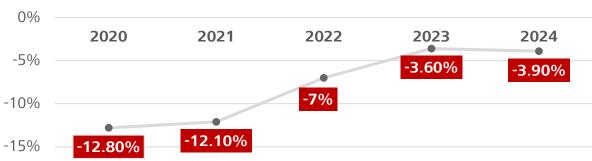


#### **Loans and deposits**



#### **Economic Value Sensitivity**

 $\triangle EVE^2$  in % Tier 1 Capital



<sup>&</sup>lt;sup>1</sup> Equivalent to «gross result from interest operations» according to RelV FINMA <sup>2</sup> Economic Value of Equity, excluding commercial margins/spread components <sup>3</sup> Net interest margin

Lower NII<sup>1</sup> after exceptional FY 2023 due to normalisation of NIM<sup>3</sup>

Slight increase of NIM<sup>3</sup> for H1 2025 expected

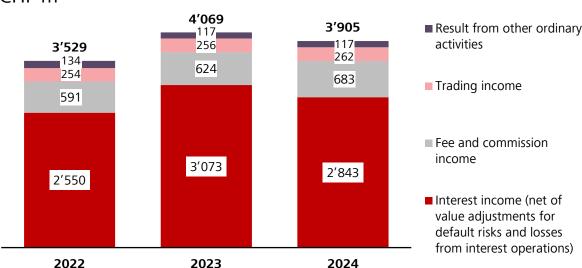
Normalisation of customer tenor preference (average maturity of mortgage book further reduced to 2.7y after 2.9y FY 2023) reduces interest rate risk

# **Operating Income**

## Market share further expanded in a highly competitive environment

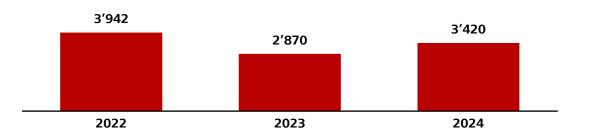
#### **Operating income**

CHF m



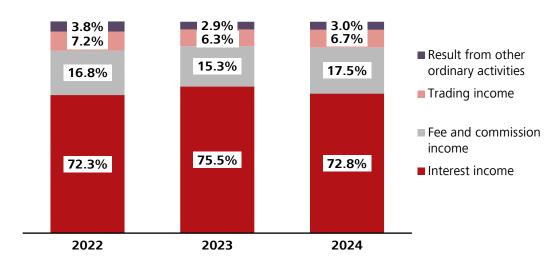
#### **Net new money**

Investment and pension products, CHF m



#### **Operating income components**

%



#### Trend of revenue diversification remains strong

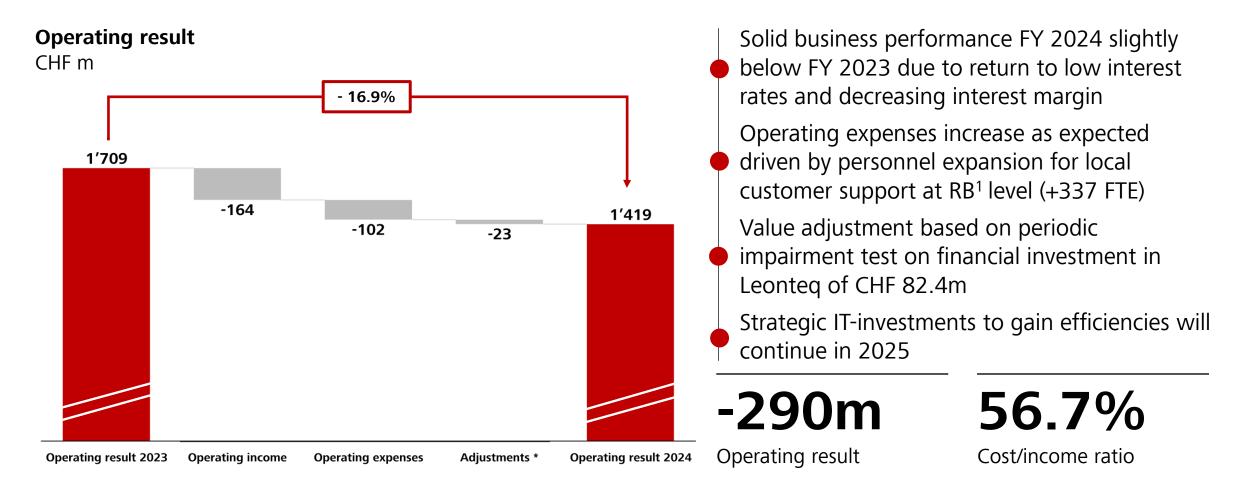
Success of diversification strategy underpinned by growth in pension and investment as well as corporate business

Corporate lending grew by CHF 4.2bn (+8.5%) YoY accounting for roughly 20% of operating income

9.5% growth in fee and commission income or CHF 59m to CHF 683.4m

# **Profitability and Financial Performance**

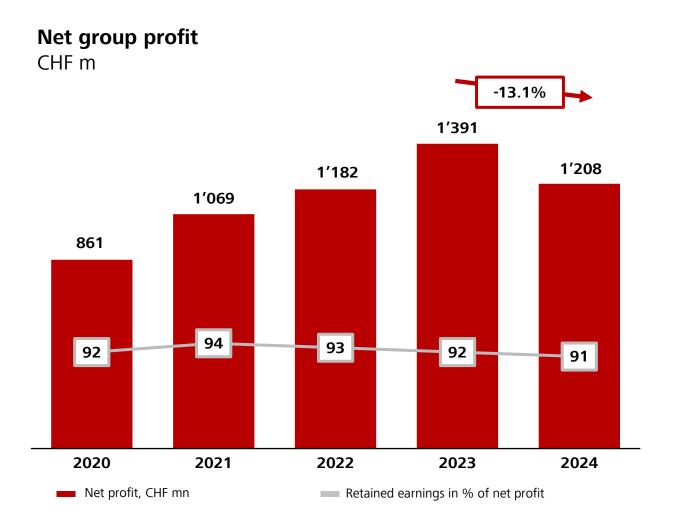
Strong Operational Performance; Cost Development in Line with Expectations



<sup>\*</sup> Value adjustments on participations, depreciation and amortisation tangible/intangible assets, changes to provisions and other value adjustments/losses <sup>1</sup> Raiffeisen bank

# **Profitability and Financial Performance**

Second-best FY Result in Raiffeisen's 125 Year History



#### FY 2024 Financial Performance

Strong business result - in line with growth ambition - after exceptional 2023 figures

Internal capital generation remains very strong with 91% retained earnings supporting the consequent organic growth of Raiffeisen's retail business model and its expansion in

**19.7%** 6.6%

Swiss corporate business

CET1 Capital Ratio

**CET1 Leverage Ratio** 

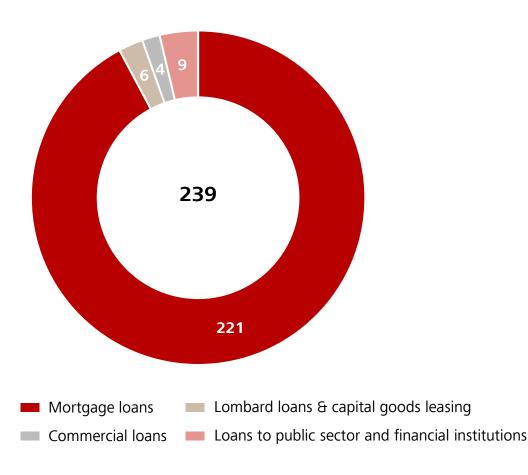
# 3 Asset Quality & Risk Exposure

# Loan Book Overview FY 2024 (I)

## Rock-Solid Loan Book – Focused on Switzerland

#### Loan book

CHF bn as of 31 December 2024



#### Cautious risk policy – robust credit portfolio

- Prudent underwriting standards with strict affordability criteria
- Exposure in unsecured corporate loans remains very low despite the growth of Raiffeisen's corporate loan book
- 95% collateralized exposures

# Conservative mortgage portfolio – regionally diversified

- High share of mortgage lending (92% of loan book)
- Mortgage loans: 75% fixed interest rates, 22% SARON, 3% variable
- 100% financed properties **located in Switzerland**, geographically well diversified across all regions

#### Low share of commercial loans (2% of loan book)

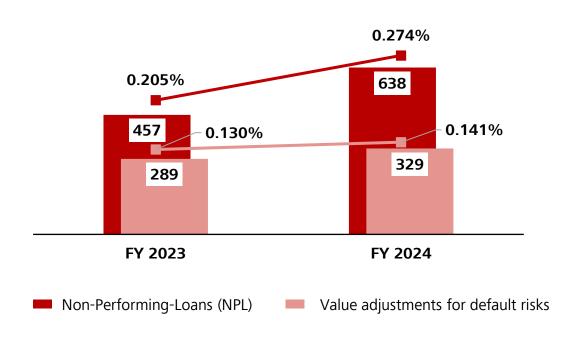
97% of commercial loans to companies **domiciled in Switzerland** 

# **Loan Book Overview FY 2024 (II)**

# Non-Performing-Loans & Value Adjustments Remain on Low Levels

#### NPL and value adjustments for default risks

CHF m, in % of customer loans



#### **Longstanding strong credit quality**

NPL ratio increased to 0.274% while remaining at a very low level

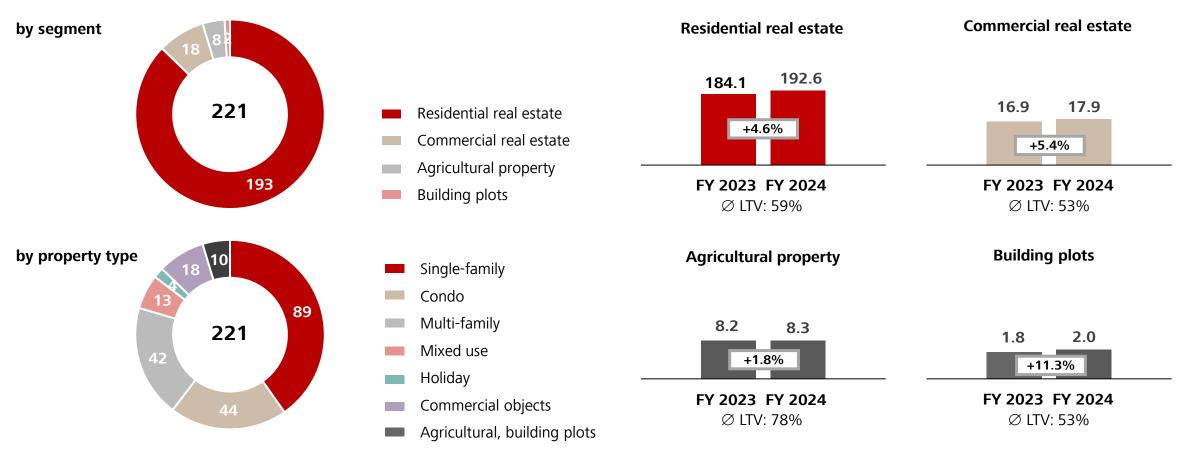
Value adjustments for default risks remaining at low 0.141% compared to 0.130% FY2023

# **Mortgage Book Breakdown FY 2024**

# Predominantly Residential Real Estate – Low LTVs

#### **Mortgage loans**

CHF bn as of 31 December 2024

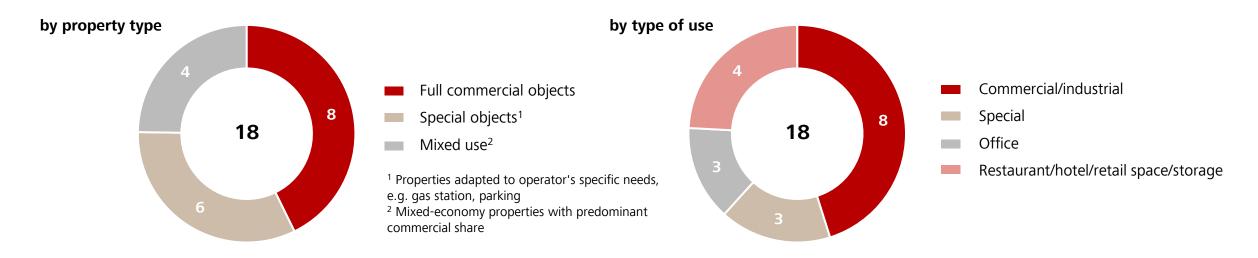


# **Commercial Real Estate Breakdown FY 2024 (I)**

# Low Share of Office Space Financing

#### **Commercial real estate**

CHF bn as of 31 December 2024



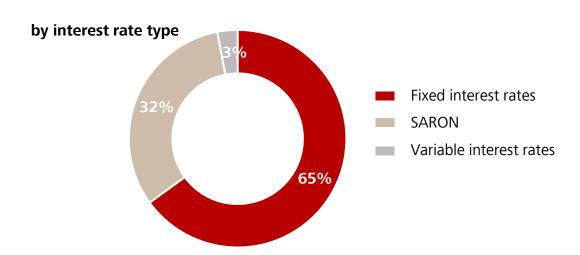
- Commercial real estate with a low 8% share of total mortgage book
- 100% financed property located in Switzerland
- Office space represents a minor part of Raiffeisen's commercial real estate lending, 1% of total mortgage book

# **Commercial Real Estate Breakdown FY 2024 (II)**

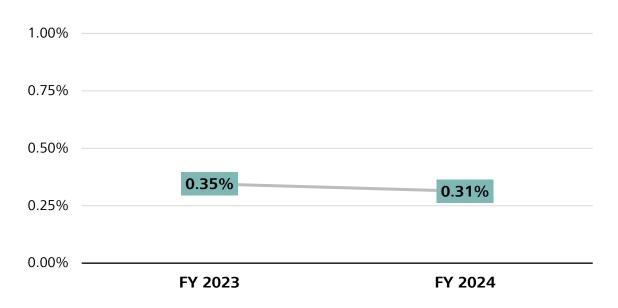
# Value Adjustments Remain on Very Low Levels

#### **Commercial real estate**

CHF bn as of 31 December 2024



#### Value adjustments and provisions ratio



- Lower interest burden for customers compared to EU/US due to Swiss interest rate environment
- Fixed-rate mortgages account for 65% of the commercial real estate portfolio
- Raiffeisen has insignificant exposure to European or US-banks with high commercial real estate exposure

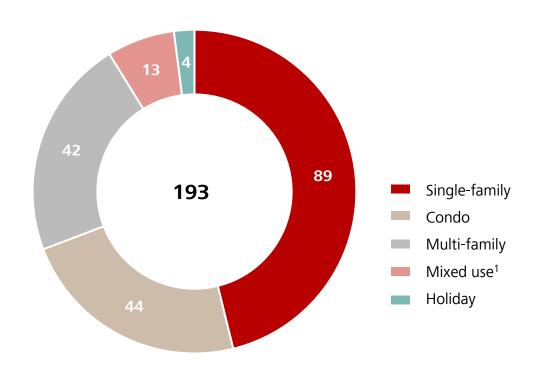
### Residential Real Estate Breakdown FY 2024

# Low Share of Holiday Home Financing

#### **Residential real estate**

CHF bn as of 31 December 2024

#### by property type



Holiday home financing accounts to low 2% share in residential property portfolio

100% financed residential property located in Switzerland

Owner-occupied residential real estate mortgages have an average mortgage size of CHF 434'000

<sup>91%</sup> are single-/multi-family homes and condos

<sup>&</sup>lt;sup>1</sup> Mixed-economy property with predominant residential share

# Raiffeisen's Mortgage Book FY 2024

Prudent Underwriting Standards & High Collateralisation Result in Stable Key Risk Figures

#### Easy-to-understand, transparent mortgage structures

- 2Y to 10Y fixed rate contracts or SARON-linked products
- Conservative initial ITVs
- Linear contractual amortisation via tax-preferred pension investments or repayments
- Strict affordability criteria comprising all housing cost (5% interest rate, maintenance, repayments) in accordance with Swiss Bankers Association rules
- No free prepayment option for fixed rate contracts

## Regionally diversified, conservative mortgage portfolio

- Moderate LTVs for owner occupied residential real estate
- Low share of commercial real estate lending, office space financing, and buy-to-let mortgages
- Property development finance with marginal share and low concentration
- Average maturity of the mortgage book is 2.7 years (with 38% > 3 years), acting as a powerful hedge for customers against rising rates
- Value adjustments remain on low levels

**87**%

unchanged vs. FY 23 **Residential Real Estate**  **75%** 

unchanged vs. FY 23 **With Fixed Interest Rates**  CHF 434'000 59%

vs. CHF 426'000 FY 23 Average Mortgage Size<sup>1</sup>

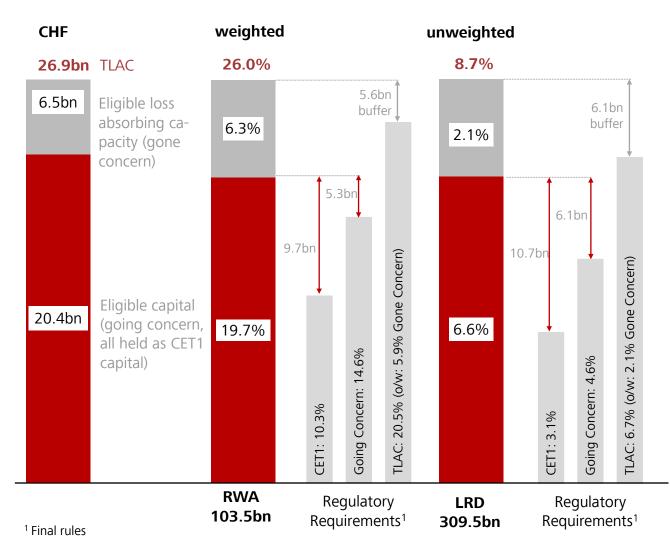
unchanged vs. FY 23 **Average LTV** 

<sup>&</sup>lt;sup>1</sup> Owner occupied residential real estate

# 4 Capital, Funding & Liquidity

# **Capital Structure FY 2024 (I)**

# Solid Capital Position further strengthened & 2026 TLAC Requirements already fulfilled



- **91%** profit retention being the hallmark of Raiffeisen's cooperative business model
- Further strengthening of capital base through issue of two Bail-in bonds 2024 (CHF 150m & EUR 500m)
- Raiffeisen fulfils gone concern requirements with continued build-up of bail-in capital and reclassification of going concern capital
- Unweighted TLAC leverage ratio increased to 8.7% in 2024 from 8.3% FY 2023
- **CET1 and loss absorbing capacity** of the Raiffeisen group **expanded** to **CHF 26.9bn**

AA-/A-1+

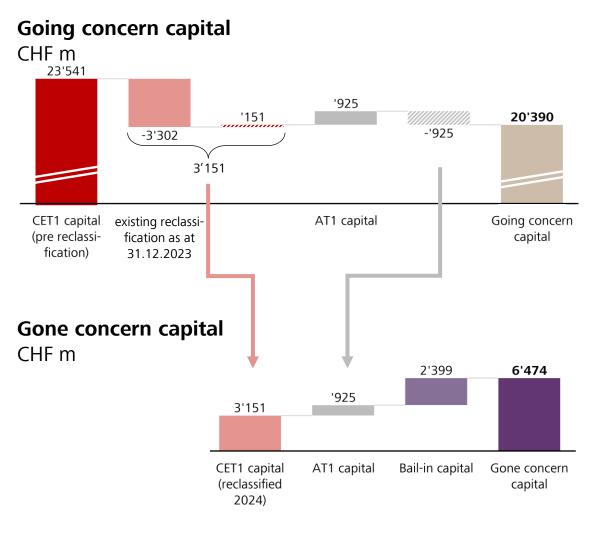
stable
Standard & Poor's
Issuer Credit Rating / Short-Term Rating

stable
Fitch
Long-Term / Short-Term Issuer Default
Rating RAIFFEISEN

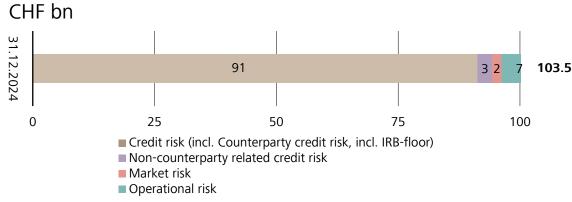
A+/F1

# **Capital Structure FY 2024 (II)**

# Raiffeisen's High CET1 and Loss-Absorbing Capacity Further Expanded







Any going concern-eligible capital above the minimum requirement can be counted toward gone concern, subject to reclassification

A maximum of 25% of gone concern requirements can be met with instruments having a remaining maturity of between one and two years

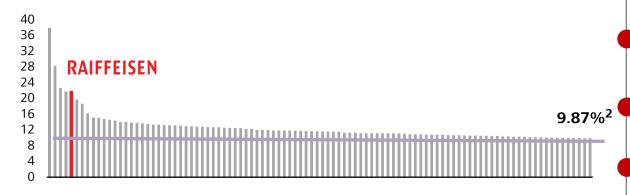
**RWA density** only marginally increased to **33.8%** compared to 33% FY 2023 despite expansion of lending business and balance sheet growth

# **Strength of Capitalisation**

Raiffeisen Schweiz is one of Europe's Best Capitalised Banks

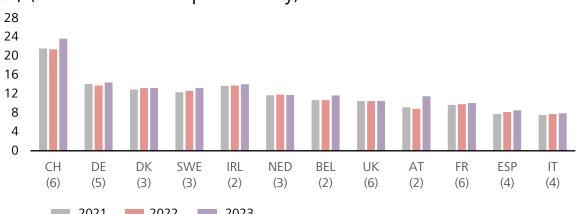
#### **S&P Global RAC-Ratio**

%, before diversification, against world's top 200 rated banks



#### Banks' average RAC ratio by country

%, (number of banks per country)



# Raiffeisen's RAC ratio<sup>1</sup> demonstrates the strength of its capitalisation

Raiffeisen's S&P RAC ratio further increased to **21.8%** YE 2023 vs. **19.3%** YE 2022

**Global average** RAC ratio: **9.87%** (YE 2023) compared to 11.85% for European banks

The high RAC ratio puts Raiffeisen among Europe's strongest banks by regulatory tier 1 capital

#### Raiffeisen's RAC ratio forecast:

2024: 22.25-22.75%

2025: 23 – 23.5%

Source: Standard & Poor's <u>RatingsDirect: Raiffeisen Schweiz Genossenschaft (20 Dec 2024)</u>, Top 200 Rated Bank's Capital Ratios are on a stable trend (21 Oct 2024)

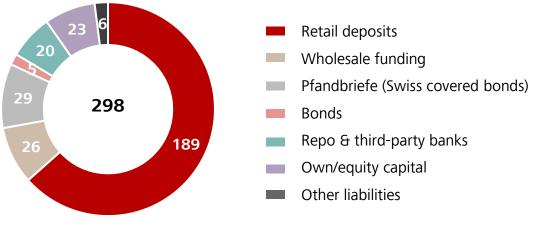
<sup>&</sup>lt;sup>1</sup> standardised RWA in relation to regulatory capital

<sup>&</sup>lt;sup>2</sup> average RAC Ratio 2023

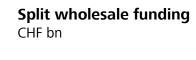
# **Funding**

# Stable, Customer Deposit-Funded Business Model

# Funding Structure CHF bn as of 31 December 2024



# Split retail deposits¹ CHF bn 16 189 173 Retail customers Small businesses ¹ subject to withdrawal restrictions





hiert to withdrawal restrictions

Other financial institutions & legal entities

108.4% loan-to-deposit ratio at reasonable levels

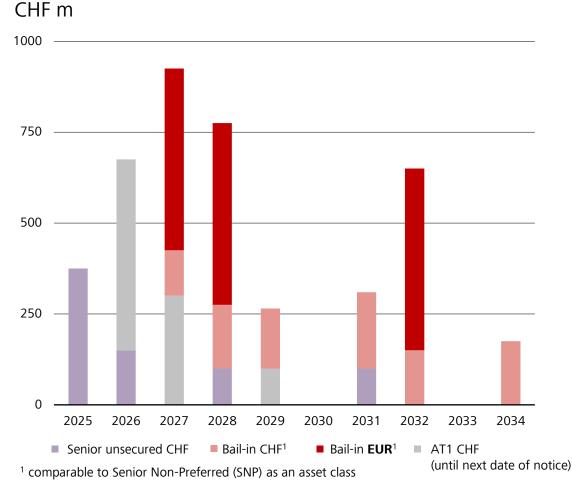
Low concentration among top 20 customers – 41.0% from regional/local governments and 19.0% from pension funds – both considered stable funding

New rate cycle puts regained interest margin under some pressure

# **Funding Plan**

# Continued Build-up of Bail-in Capital, B/S Evolution Supported by Strategic Debt Issuance

# Maturity profile of Raiffeisen capital/debt instruments



- Further build-up of bail-in capital and balance sheet growth are main driver for capital and funding transactions
- Raiffeisen assesses different funding markets as
   opportunities arise while striving for predictability and stability for investors
- Raiffeisen considers **EUR market** as a **key strategic investor base** and **has become a regular issuer**

#### Bail-in **EUR**<sup>1</sup>

Pricing date	Amount	Interest	Maturity	Call Date	ISIN
24 Oct 2022	500m	5.230%	1 Nov 27	Bullet	CH1224575899
25 Apr 2023	500m	4.840%	3 Nov 28	Bullet	CH1251998238
27 Aug 2024	500m	3.852%	3 Sep 32	3 Sep 31	CH1353015048

# **Ratings**

# Raiffeisen's Financial & ESG Ratings

Credit ratings	S&P Global	<b>Fitch</b> Ratings		
Senior unsecured	AA-	AA-		
Bail-in <sup>1</sup>	А	A+		
Additional Tier 1	BBB	BBB		
Long-Term	AA-	A+		
Short-Term	A-1+	F1		
Outlook	Stable	Stable		

ESG ratings	RAIFFEISEN Rating
MSCI	AA
ISS ESG	Prime C
RepRisk	AA
Inrate	B+
<b>WWF</b> Swiss Retailbank Rating	Follower

<sup>&</sup>lt;sup>1</sup> Comparable to Senior Non-Preferred (SNP) as an asset class

- MSCI upgraded Raiffeisen's ESG Rating to AA on 24 January 2025.
- **S&P re-confirmed** the **very good rating** of Raiffeisen on 20 December 2024, putting the group among the best rated banks in the world.
- Inrate confirmed the upgrade of Raiffeisen's ESG rating to **B+** on 17 September 2024.
  - On 24 July 2024, **Fitch affirmed** Raiffeisen's ratings emphasizing its **strong position** in the **Swiss retail and corporate business**. Fitch also recognises Raiffeisen's **profile**, which makes Raiffeisen stand out internationally thanks to the high quality of its credit portfolio.

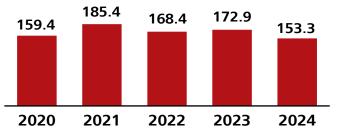
# Liquidity

# Robust Short Term & Structural Liquidity

#### **Liquidity Coverage Ratio**

as of 31 December 2024, %

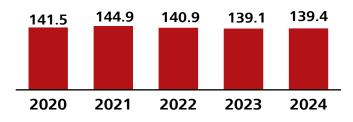
153%



## **Net Stable Funding Ratio**

as of 31 December 2024, %

139%



#### **Stable Basel III liquidity ratios**

Raiffeisen's business model supports very high LCR levels

The Swiss national bank (SNB) significantly raised its minimum reserve requirements for domestic banks last year, which cannot be added to the LCR resulting in a reduction across the sector

Liquidity ratios remain robust despite market and rate developments in CHF

Liquidity buffer consists of first-class hold-tomaturity bonds and deposits at the SNB

# Implementation of additional liquidity requirements

As a D-SIB, Raiffeisen is subject to additional strict liquidity requirements since 2024 onwards

# **5 Swiss Regulatory Framework**

# **Federal Council's Report on Banking Stability**Published 10 April 2024



#### **Capital**

- More cautious assessment of certain balance sheet items
- Forward-looking Pillar 2 equity surcharges



## Liquidity

- Better use of SNB's potential to provide liquidity
- Introduction of Public Liquidity Backstop (PLB)



#### **Governance & oversight**

- Senior Managers Regime
- Compensation
- Strengthening FINMA, e.g. fine authority, professional ban, etc.



## **Stabilization & resolution planning**

Strengthened by further regulatory requirements



# **Swiss Liquidity Regime for Systemically Important Banks (SIBs)**

## Sizable Buffer Above LCR to Withstand Continued Stress Events

Goal

• SIBs must hold additional liquidity in order to absorb liquidity shocks better than non-SIBs

Additional liquidity must allow orderly resolution of the bank

Concept

• In addition to the LCR stress scenario, coverage for credit extension risks, cliff risks within a 90-day horizon, and institution-specific additional risks (including intraday liquidity)

• Fulfilment of liquidity requirement through HQLA surplus, liquidity-generating measures and partial recognition of SNB Emergency Liquidity Assistance (ELA)

Impact on Raiffeisen

- Regulation leads to substantial additional liquidity requirement
- Additional liquidity requirement at institution-specific level is confidential and not publicly disclosed
- The increased minimum reserve requirements by SNB for domestic banks, which cannot be added to the LCR, further tighten the liquidity requirements

#### **Public Liquidity Backstop**

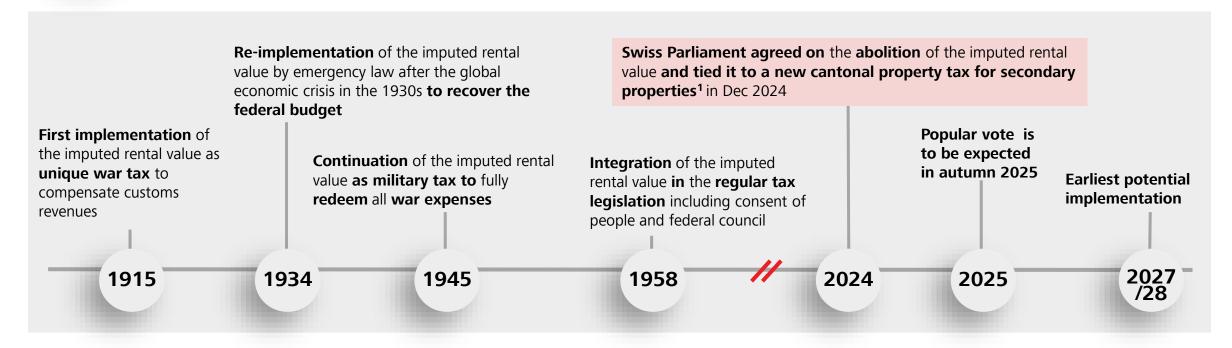
- The Swiss government plans to introduce a public liquidity backstop to bolster liquidity provision to banks in emergencies.
- The draft law also caters for temporary liquidity injections to SIBs during the restructuring process.
- In September 2023, <u>Federal Council</u> submitted the bill to introduce a public liquidity backstop to parliament, parallel working on an overall evaluation of the Too-Big-To-Fail (<u>TBTF</u>) regulatory framework.
- Parliament has put decision on hold in November 2023 until the evaluation of the TBTF regulatory framework is concluded.

# Taxation of Owner-Occupied Housing in Switzerland is under Review

# Proposal of Swiss Parliament on Abolition Subject to Popular Vote



- Imputed rental value is the **notional rent an owner would receive if the owned property is rented out** and **counts as taxable income**
- The value is ultimately determined by the cantonal tax authority but, according to the Federal Court, must be at least 60 percent of the average market-level rent
- To compensate for the tax on imputed rental value, mortgage interest and maintenance costs are tax-deductible
- The current system generates **high tax revenues** for the federal government, cantons and municipalities



<sup>&</sup>lt;sup>1</sup> As the proposed property tax for secondary properties is a new tax, a change in the federal constitution and therefore a popular vote is needed



# Raiffeisen's Focus During Current Review Process of Imputed Rental Value Competent Client Information, Public Dialogue & Continuous Impact Analysis

As the outcome of the referendum – to be expected in autumn 2025 - is open, Raiffeisen focuses its current activities on:



**Ensuring competent and constant client information, education and dialogue** (incl. general information as well as need-based individual discussions)



**Following the public dialogue** on the potential abolishment of the imputed rental value (incl. politics, media coverage, science, industry experts, interest groups, etc.)



Assessing the potential impact on earnings and risk profile of Raiffeisen, (incl. business opportunities, revenue implications, portfolio effects, etc.)

# Thank you

#### **Nicole Müther**

**Head Investor Relations** 

D +41 44 226 74 46 M +41 79 822 06 28

IR@raiffeisen.ch nicole.muether@raiffeisen.ch

The Circle 66 CH-8058 Zürich-Flughafen raiffeisen.ch/investor-information

The published financial figures are unaudited.

# **Communication Communication**

#### **27 February 2025**

**Media Conference Annual Results 2024** 

#### **28 February 2025**

Individual / Group Investor Call Upon Request

#### 20 March 2025

J.P. Morgan Capital Markets Conference, Paris

#### **June 2025**

UBS Capital Markets Conference, Lausanne

#### 20 August 2025

**Media Conference Half-year Results 2025** 

#### 21 August 2025

Individual / Group Investor Call Upon Request

#### 28 August 2025

Morgan Stanley Capital Markets Conference, Amsterdam

# Appendix Macro Snapshot in Switzerland

## **Macro Environment (I)**

# Switzerland's Recent Economic Performance Underpins Its Safe Haven Status

		Switzerland	Germany	France	Austria	Netherlands	Denmark	Sweden	Norway	Finland
Macro environment	Political stability Index (World Bank 2023)	1.07	0.59	0.34	0.66	0.76	0.89	0.85	0.71	0.73
	Public debt in % of GDP (2023)	39%	66%	110%	75%	49%	30%	32%	37%	74%
	Inflation ø 2019-2024 (%, YoY)	1.1%	3.7%	3.0%	4.2%	4.2%	2.8%	3.5%	3.6%	2.7%
	Unemployment rate (%, 2023)	2.1%	3.3%	7.4%	5.1%	3.7%	5.0%	7.5%	3.6%	7.3%
GDP per capita (PPP-based in 1'000 USD, 2023)		89	66	59	69	73	75	66	82	60
Household	liabilities in % of GDP (2023)	128%	52%	72%	49%	99%	91%	88%	92%	75%
	net financial assets in % of GDP (2023)	251%	135%	168%	131%	193%	264%	226%	41%	65%
Net immigration in % of population (ø 2019-2021)		0.8%	0.4%	0.3%	0.5%	0.5%	0.0%	0.5%	0.4%	0.3%
Home ownership	rate total (%, 2022)	42%	47%	63%	51%	71%	60%	64%	79%	70%
	rate w/mortgage (%, 2022)	38%	22%	30%	22%	60%	47%	50%	61%	39%
	Mortgage interest tax deduction	Х				х	Х	Х	Х	Х
	Imputed rent/notional taxable income	Х				х				

Sources: World Bank, IMF, OECD, Eurostat, EU Commission

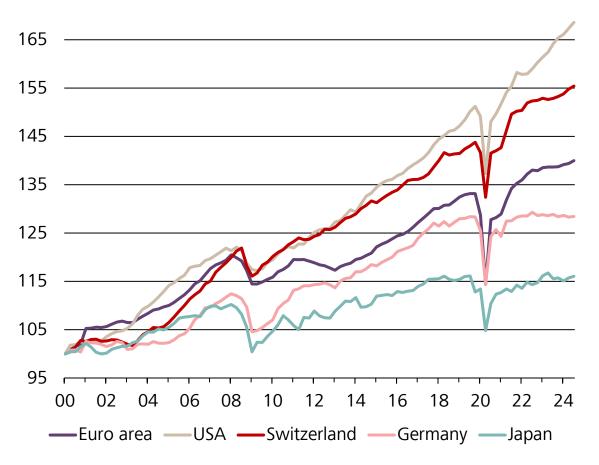
#### **Stable and potent economy**

- Rock-solid Swiss economy required only limited fiscal and monetary stimulus during recent crises
- Switzerland's public finances remain very resilient without any significant debt increase in the wake of international upheavals
- Energy price shock had limited effect on inflation due to high Swiss prices, strong CHF, and a lower energy intensity of the Swiss industrial sector
- Tax incentives drive high levels of household indebtedness, while household's financial assets allow banks to diversify revenue streams

# **Macro Environment (II)**

# Switzerland's Growth Dynamic Outperforms in Global Comparison

**Gross domestic product** (indexed, Q1 2000 = 100)



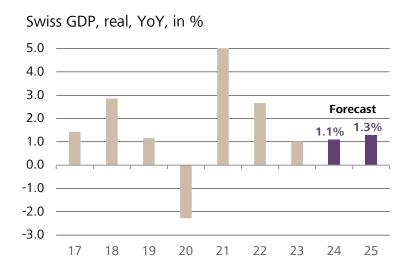
- Compared to other developed countries,
   Switzerland's GDP has shown a more stable and consistent growth pattern over time
- The **economy has demonstrated resilience**, weathering crises with less severe setbacks compared to other countries
- The continuous **appreciation of the Swiss franc** has posed challenges for some sectors, but it has also **incentivized innovation** and **efficiency gains**

Source: Refinitiv, Raiffeisen Economic Research

#### **Economic Environment**

# SNB is Leading the Easing Cycle

#### **GDP** growth



Weak external demand,

particularly from euro area,

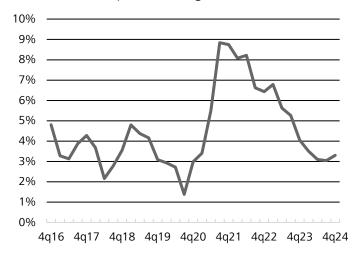
#### **Interest Rates**



#### Swiss inflation is low, supported by strong Swiss franc and weak second round effects

Price owner-occupied housing<sup>1</sup>, nominal, YoY, in %

**Real Estate Market** 



Return of low interest rates is boosting demand for owneroccupied housing again

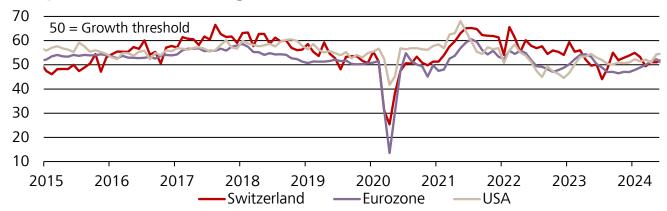
dampens growth prospects

<sup>&</sup>lt;sup>1</sup> Raiffeisen transaction-price index for owner-occupied housing, average rate of price change of single-family homes and condominiums Sources: SECO, SNB, BFS, Raiffeisen Economic Research

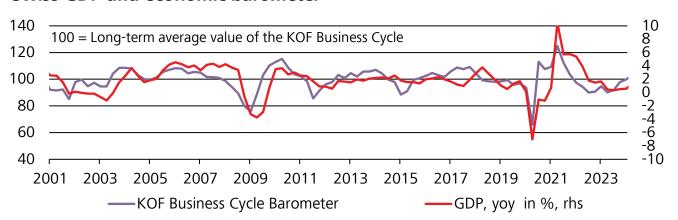
#### **Economic Indicators**

# Swiss Leading Indicators in Global Comparison

#### **Composite Purchase Manager Index (PMI)**



#### **Swiss GDP and economic barometer**



Global growth remains moderate, but recession fears have subsided

Swiss economy growths below average for second year in a row. Expected **GDP growth 2024: 1.1% and 2025: 1.3%** 

Manufacturing remains weak but with limited spill over to the service economy.

 Consumption stays a stable growth pillar, supported by strong immigration and low inflation

The SNB cut its key rate pre-emptively.

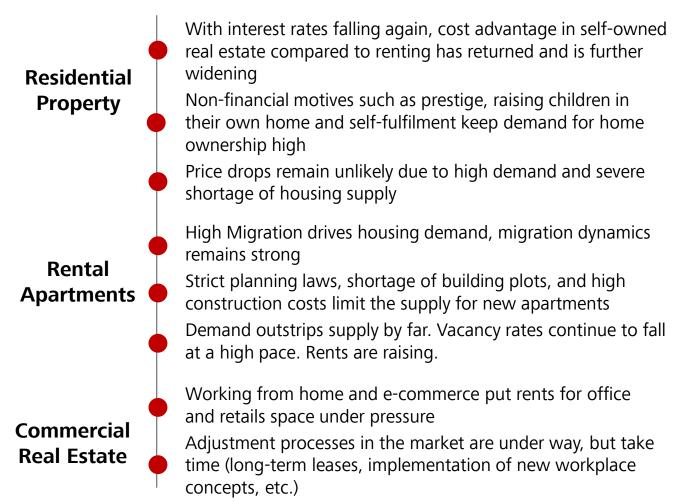
Interest rate level is already below neutral and could decline further towards zero



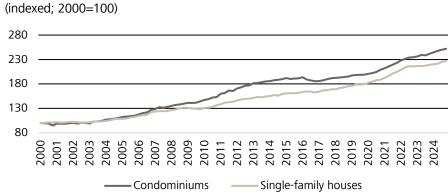
<sup>&</sup>lt;sup>1</sup> KOF Swiss Economic Institute is publishing a leading composite indicator, the KOF Economic Barometer, predicting how the Swiss economy should perform in the near future.

## **Real Estate Market in Switzerland**

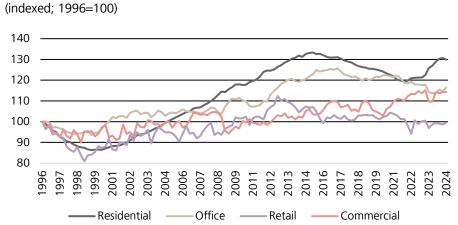
# **Strong Fundamentals**



#### **Transaction prices for Swiss residential property**



#### **Development of supply rents**

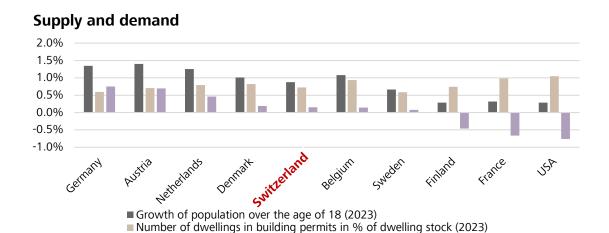


Sources: Wüest Partner, Raiffeisen Economic Research

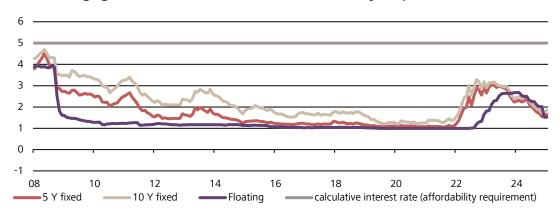


# **Swiss Mortgages**

# Strong Fundamentals Amid Strict Equity & Affordability Requirements



#### Swiss mortgage rates vs (interest rate) affordability requirement



#### **Strong demand + limited supply = rising prices**

Fast-growing population and demographics drive housing demand

Strict planning laws, shortage of building plots, and high construction costs limit the supply for new apartments

Demand exceeds supply by far, leading to a housing shortage, rising real estate prices, and rent increases

#### **Strict equity and affordability requirements**

Home equity and affordability requirements limit mortgage eligibility. Even after the rise in interest rate, calculative interest exceeds actual interest rate by far.

Mortgage debt rolled for tax reasons explains Switzerland's high household indebtedness as well as an amortization obligation only up to 67%. However, only gross debt is high. Net debt is significantly lower.

Tax-deductibility of mortgage interest acts as an automatic stabiliser protecting household budgets from interest rate swings

